# AMANDA M. GIRTH, PH.D.

John Glenn College of Public Affairs The Ohio State University 310L Page Hall - 1810 College Road Columbus, Ohio 43210

Hall of States
444 N. Capitol Street, NW #445
Washington, DC 20001

April 2021

## ACADEMIC APPOINTMENTS

Associate Professor, since 2017 Director of Washington Studies & Enarson Fellow, since 2019 John Glenn College of Public Affairs, The Ohio State University, Columbus, OH

Assistant Professor, 2011-2017 John Glenn College of Public Affairs, The Ohio State University, Columbus, OH

## **EDUCATION**

Ph.D., Public Administration, American University, Washington, DC, 2010

Fields of study: Public Administration, Public Policy, and American Politics

Dissertation committee: Jocelyn M. Johnston (chair), Robert F. Durant, and Anna A. Amirkhanyan

Dissertation: Accountability and Discretion in the Age of Contracting: When and Why do Public Managers

Implement Sanctions for Unsatisfactory Contract Performance?

M.B.A., The George Washington University, Washington, DC, 2003

B.S., Public Administration and Public Policy, Oakland University, Rochester, MI, 1998

# RESEARCH INTERESTS

Accountability and collaborative governance Performance incentives and contract management strategies Contract markets and buyer-supplier relationships Public-private partnerships

## **AWARDS & HONORS**

2017 Best Paper Runner-Up, Journal of Supply Chain Management

Outstanding Undergraduate Teaching Award, John Glenn College of Public Affairs, The Ohio State University, 2016

Leonard D. White Award - best dissertation in the field of public administration - American Political Science Association, 2011

Outstanding Scholarship at the Graduate Level, School of Public Affairs, American University, 2010-11

Paul A. Volcker Junior Scholar Research Grant, Section for Public Administration, American Political Science Association, 2010

Ann and Neil Kerwin Doctoral Dissertation Fellowship, American University, 2009

School of Public Affairs Graduate Faculty Assistantship, American University, 2006-2009

Advanced Graduate Student Travel Grant, American Political Science Association, 2009

Member, Pi Alpha Alpha National Honor Society for Public Affairs and Administration, since 2009

University Scholarship, Oakland University, 1994-1997

## **PUBLICATIONS**

# Peer-Reviewed Journal Articles:

Rebecca A. Smith, Amanda M. Girth, Margaret Hutzel. 2021. Assessing Organizational Role and Perceptions of Programmatic Success in Policy Implementation. *Administration & Society*, forthcoming, https://doi.org/10.1177%2F00953997211011624.

Alicia C. Bunger, Emmeline Chuang, Amanda Girth, Kathryn E. Lancaster, Fawn Gadel, Marla Himmeger, Lisa Saldana, Byron J. Powell, and Gregory A. Aarons. 2020. Establishing Cross-Systems Collaborations for Implementation: Study Protocol for Implementation Decision Support. *Implementation Science*, 15(1): 1-14. DOI: 10.21203/rs.3.rs-29980/v1

Amanda M. Girth and Lauren E. Lopez. 2019. Contract Design, Complexity, and Incentives: Evidence From U.S. Federal Agencies. *The American Review of Public Administration*, 49(3): 325-337. https://doi.org/10.1177/0275074018787558

Adam Eckerd and Amanda M. Girth. 2017. Contract Design as Risk Management: Assessing Complexity and Mission Criticality. *Journal of Supply Chain Management*. 53(3): 60-75. DOI 10.1111/jscm.12137.

Amanda M. Girth. 2017. Incentives in Third-Party Governance: Management Practices and Accountability Implications. *Public Administration Review*. 77(3): 433-444. DOI 10.1111/puar.12645.

Alicia C. Bunger, Yiwen Cao, Amanda M. Girth, Jill Hoffman, and Hillary A. Robertson. 2016. Constraints and Benefits of Child Welfare Contracts with Behavioral Health Providers: Conditions that Shape Service Access. *Administration and Policy in Mental Health* 43(5): 728-739.

Randall S. Davis, Amanda M. Girth and Edmund C. Stazyk. 2016. The Social and Technical Determinants of Perceived Contract Performance: Rules, Autonomy, and Ethics. *Public Performance and Management Review* 39(3): 728-755.

John D. Marvel and Amanda M. Girth. 2016. Citizen Attributions of Blame in Third-Party Governance. *Public Administration Review* 76(1): 96-108.

Amanda M. Girth. 2014. What Drives the Partnership Decision? Examining Structural Factors Influencing Public-Private Partnerships for Municipal Wireless Broadband. *International Public Management Journal* 17(3): 344-364.

Amanda M. Girth. 2014. A Closer Look at Contract Accountability: Exploring the Determinants of Sanctions for Unsatisfactory Contract Performance. *Journal of Public Administration Research and Theory* 24(2): 317-348.

Amanda M. Girth, Amir Hefetz, Jocelyn M. Johnston, and Mildred E. Warner. 2012. Outsourcing Public Service Delivery: Competition in Local Service Markets, Management Responses, and Understated Transaction Costs. *Public Administration Review* 72(6): 887-900.

Jocelyn M. Johnston and Amanda M. Girth. 2012. Government Contracts and "Managing the Market:" The Implications of Strategic Management Responses to Weak Vendor Competition. *Administration & Society* 44(1): 3-29.

Robert F. Durant, Amanda M. Girth, and Jocelyn M. Johnston. 2009. American Exceptionalism, Human Resources Management, and the Contract State. Review of Public Personnel Administration 29(3): 207-229.

## **Book Review:**

Amanda M Girth. 2018. Contracting, Civil Service Reform, and the Call to Reprofessionalize Public Service, *Journal of Public Administration Research and Theory*, 28(2): 295–297. https://doi.org/10.1093/jopart/mux046.

Amanda M. Girth. 2014. Strengthening Contract Management Capacity to Ensure Accountability. *Journal of Public Administration Research and Theory* 24(3): 795-799.

# **Book Chapter:**

Amanda M. Girth. 2021. Outsourcing of State Functions. In Oxford Handbook on State Capitalism And The Firm, edited by Mike Wright, Geoffrey Wood, Alvaro Cuervo-Cazurra, Pei Sun, Ilya Okhmatovsky, Anna Grossman, Oxford University Press, forthcoming.

Amanda M. Girth. 2010. Climate Change. What Do We Expect From Our Government? Beryl Radin and Joshua Chanin, Eds. Lexington Books: Lanham, MD.

# **Conference Proceedings:**

Angie Westover-Munoz, David Landsbergen, and Amanda M. Girth. Citizen Engagement in Technically Dynamic Environments, EGOV-CeDEM-ePart 2020 conference proceedings.

Amanda M. Girth. 2015. Incentives in Third-Party Governance: Management Practices and Accountability Implications, In *Academy of Management Proceedings* doi:10.5465/AMBPP.2015.65. (top 10% of conference papers selected for abridged version in *Proceedings*).

# Research Report:

Amanda M. Girth and Trevor L. Brown. 2018. Policy Brief: Examining Set Aside Policies and Growth of Small and Mid-sized Federal Suppliers. John Glenn College of Public Affairs.

Amanda M. Girth and Trevor L. Brown. 2018. Examining the Effects of Set Aside Policies on Competition and Growth for Small and Mid-Sized Suppliers. Acquisition Research Program Sponsored Report Series Graduate School of Business & Public Policy, Naval Postgraduate School. Report No.: OSU-CM-18-232.

Amanda M. Girth. 2017. Assessing the Effectiveness of Performance-Based Acquisitions in Federal Agencies, Acquisition Research Program Sponsored Report Series Graduate School of Business & Public Policy, Naval Postgraduate School. Report No.: OSU-CM-17-210.

Amanda M. Girth and Jocelyn M. Johnston. Research Brief: Local Government Contracting. *National League of Cities*.

#### Other Articles:

Alicia C. Bunger, Emmeline Chuang, Amanda M. Girth, Kathryn E. Lancaster, Logan Knight, Erica Magier, Jared Martin, Rebecca Phillips, Rebecca Smith, Courtney Ebersole, Fawn Gadel, Marla Himmeger, Teresa Lampl, Jennifer Millisor, Cheri Walter, Tina Willauer, Gregory A. Aarons, Byron J. Powell, Lisa Saldana, (2021, April). Collaboration Strategies are Implementation Strategies. *Implementation in Action Bulletin, The Center for Implementation*.

# Manuscripts in Review:

Angie Westover-Munoz, David Landsbergen, and Amanda M. Girth. Citizen Engagement in Smart Cities.

David Landsbergen, Amanda M. Girth, and Angie Westover-Munoz. The Integrated Data Exchange: Shoring Up the Foundations of Smart Cities.

# **Research in Progress:**

"The Impact of U.S. Small Business Set Aside Programs on Supplier Access and Growth" (with Trevor L. Brown, and Greg Sanders).

"Evaluating the Governance and Performance of Smart Cities" (with David Landsbergen and Angie Westover- Munoz).

"A Values-based Framework in the Governance of Information and Information Technology in the Public Sector" (with David Landsbergen and Angie Westover- Munoz).

## **GRANTS**

Co-Investigator. Collaborating to Implement Cross-system Interventions in Child Welfare and Substance Use \$719,000 – National Institute on Drug Abuse. Period of performance: July 2019-May 2022.

Co-Investigator. Identifying Strategies to Align Public Health, Social Services, and Addiction Treatment to Address the Opioid Crisis in Rural Ohio. \$249,520 – Robert Wood Johnson Foundation. Period of performance: May 2019-April 2021.

Co-Principal Investigator. Evaluating the Governance and Performance of Smart Cities \$10,146 – Faculty Research Grant, awarded by John Glenn College of Public Affairs. Period of performance: January 2019-August 2019.

Co-Principal Investigator. Examining the Effects of Set Aside Policies on Competition and Growth for Small and Mid-sized Suppliers \$119,804 – Naval Postgraduate School Acquisition Research Program, awarded by Naval Supply Systems Command Fleet Logistics Center San Diego. Period of performance: August 2016-June 2018.

Co-Principal Investigator. Federal Procurement and the Middle Market: Examining Competition, Subsidies, and Growth \$29,859 – National Center for the Middle Market. Period of performance: February 2016-July 2017.

Principal Investigator. Assessing the Effectiveness of Performance-Based Acquisitions in Federal Agencies \$92,180 – Naval Postgraduate School Acquisition Research Program, awarded by Naval Supply Systems Command Fleet Logistics Center San Diego. Period of performance: January 2015-September 2016.

## PROFESSIONAL EXPERIENCE

Manager, Public Services, BearingPoint, June 2003 - August 2007

Project management consultant for multiple client engagements at the U.S. Department of State and U.S. Agency for International Development. Most notably deputy project manager for \$300M global IT priority project for the Under Secretary of Management.

Project Consultant, Navigant Consulting, Energy and Water Practice, May 2002 - August 2002

Analyzed regulatory environment, Federal Communications Commission, joint use, market and non-market forces of networked industries to develop corporate strategic plans to enhance revenue potential for investor-owned utilities.

Program and Outreach Specialist, Michigan Women's Commission, Michigan Department of Civil Rights, State of Michigan, January 2000 - July 2001

Coordinated projects to support improvements in women's health, domestic and sexual violence, substance abuse, economic development, and girls and technology.

Legislative Assistant, State Representative Laura M. Toy, House of Representatives, State of Michigan, May 1999 - December 1999

Researched and analyzed proposed legislation for the Judiciary and Retirement Appropriations subcommittees.

Office of Governor John Engler, State of Michigan July 1997 - May 1999

Interim Policy Coordinator: Governor's liaison to Departments, Legislature, and external stakeholders on disability and civil rights issues.

Appointments Specialist: Researched candidates for appointments to boards and commissions in the Departments of Agriculture, Civil Rights, Corrections, State, and State Police.

### **CONFERENCE PRESENTATIONS**

"Linking Systems to Implement Substance Use Interventions in Child Welfare," (with Alicia Bunger, Erica Magier, Emmeline Chuang, Amanda Girth, Kathryn Lancaster, Fawn Gadel, Marla Himmeger, Elinam Dellor, Karla Shockley-McCarthy, and Christy Kranich), panel presentation at the 12th Annual Conference on the Science of Dissemination and Implementation, Arlington, VA, December 4, 2019.

"Academic Research in Commercial Contracting," panel presentation at Stanford-IACCM Academic Symposium on Contract and Commercial Management, Palo Alto, CA, November 8, 2019.

- "Hitting the Ground Running: Embedding Students in Government," panel presentation at the NASPAA Annual Conference, Los Angeles, CA, October 18, 2019.
- "Whither Public Management and Administration Education What will the next 50 years bring?" panel moderator at the NASPAA Annual Conference, Los Angeles, CA, October 18, 2019.
- "Evaluating the Governance of Smart Cities: A Public Values Approach" (with David Landsbergen and Angie Veliz Munoz), paper presented at the 2019 Public Management Research Conference, Chapel Hill, NC, June 11-13, 2019.
- "Policy Implementation in Child Welfare Agencies: Assessing Perceptions of Success of the Ohio START Program" (with Rebecca Smith), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management, Washington, D.C., November 8-10, 2018.
- "Holistic Approaches to Student Success: Connecting Recruitment, Curriculum, and Student Services for a Changing Student Body," panel presentation at the NASPAA Annual Conference, Atlanta, GA, October 10-13, 2018.
- "From Design to Implementation: Evaluating Performance-based Acquisitions in Federal Procurement," paper presented at the 78th Annual Meeting of the Academy of Management, Chicago, IL, August 10-14, 2018.
- "Examining the Effects of Small business Set Asides in Federal Acquisitions (with Trevor L. Brown)," paper presented at the Annual Meeting of the American Political Science Association, San Francisco, CA, August 31-September 3, 2017.
- "Examining the Effects of Set Aside Policies on Competition and Growth for Small and Mid-Sized Suppliers" (with Trevor L. Brown), paper presented at the 14th Annual Acquisition Research Symposium, Monterey, CA, April 26-27, 2017.
- "Small Business Suppliers and Federal Procurement: Examining Competition, Growth, and the Effects of Set Aside Contracts" (with Trevor L. Brown), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management, Washington, D.C., November 3-8, 2016
- "Contract Design, Supply Chain Complexity, and Accountability in Federal Contracts," paper presented at the Naval Postgraduate School's 13<sup>th</sup> Annual Acquisition Research Symposium, Monterey, CA, May 4-5, 2016.
- "Accountability in Contracting: Examining Contract Incentives in Federal Agencies," paper presented at the Annual Meeting of the 2015 American Political Science Association, San Francisco, CA, September 3-6, 2015.
- "Incentives In Third-Party Governance: Management Practices And Accountability Implications," paper presented at the 75th Annual Meeting of the Academy of Management, Vancouver, BC, August 6-11, 2015.
- "Examining Determinants of Incentive Contracts: Evidence from Federal Agencies," paper presented at the 2015 Public Management Research Association Conference, Hubert H. Humphrey School of Public Affairs at the University of Minnesota, Minneapolis, MN, June 11-13, 2015.
- "Citizen Attributions of Blame in Third-Party Governance" (with John D. Marvel), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management, Albuquerque, NM, November 6-8, 2014.

- "Examining Contract Accountability and Citizen Attributions of Blame in Third-Party Governance" (with John D. Marvel), paper presented at the Annual Meeting of the 2014 American Political Science Association, Washington, DC, August 28-31, 2014.
- "Contract Performance in Federal Agencies: Assessing the Impact of Incentives on Contract Outcomes" (with Randall S. Davis and Edmund C. Stazyk), paper presented at the Annual Meeting of the 2013 American Political Science Association, Chicago, IL, August 29-September 1, 2013.
- "A Fresh Take on Government Contract Performance: Linking Social and Technical Factors" (with Randall S. Davis and Edmund C. Stazyk), paper presented at the 73rd Annual Meeting of the Academy of Management, Lake Buena Vista, FL, August 9-13, 2013.
- "Examining the Use of Incentives in Contract Management: Evidence and Implications," paper presented at the Bi-Annual Public Management Research Conference, Madison, WI, June 20-23, 2013.
- "The Social and Technical Determinants of Contract Performance: Resource Availability, Contracting Rules, Discretion and Ethical Climate" (with Randall S. Davis and Edmund C. Stazyk), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management, Baltimore, MD, November 8-10, 2012.
- "Contracting for Government Services: Using a Public Values Framework" (with Jocelyn M. Johnston), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management, Baltimore, MD, November 8-10, 2012.
- "Managing Contracting Complexity: A Public Values Perspective" (with Jocelyn M. Johnston), paper accepted for presentation at the Annual Meeting of the 2012 American Political Science Association, New Orleans, LA, August 30-September 2. (Note: Meeting canceled due to Hurricane Isaac).
- "Assessing the Opportunity Costs of Contracting in Noncompetitive Public Service Markets," (with Jocelyn M. Johnston), paper presented at the 2012 Academy of Management Meeting, Boston, MA, August 3-7.
- "The Partnership Decision: Examining Municipal Wireless Broadband Networks in the U.S.," paper presented at the international symposium Neither Public Nor Private: Mixed Forms Of Service Delivery Around The Globe, Universitat de Barcelona, Barcelona, Spain, May 17-18, 2012.
- "Assessing the Costs of Contracting in Noncompetitive Markets," (with Jocelyn M. Johnston) paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management, Washington, DC, November 3-5, 2011.
- "Examining the Costs of Contracting in Noncompetitive Markets: Evidence from Local Governments," (with Jocelyn M. Johnston) paper presented at Annual Conference of the Association for Budgeting and Financial Management, Omaha, NE, October 6-8, 2011.
- "Outsourcing Local Government Services: Holding Contractors Accountable in Noncompetitive Contract Markets" (with Jocelyn M. Johnston) paper presented at the Annual Meeting of the American Political Science Association in Seattle, WA, September 1-4, 2011.
- "Why do Public Managers Avoid Enforcing Sanctions for Unsatisfactory Contract Performance? Perspectives from Local Governments," paper presented at the Bi-Annual Public Management Research Conference in Syracuse, NY, June 2-4, 2011.

- "Contract Management in Thin Markets: Examining Transaction Costs, Opportunity Costs and Contract Effectiveness" (with Jocelyn M. Johnston), paper presented at the Bi-Annual Public Management Research Conference in Syracuse, NY, June 2-4, 2011.
- "From the Front Lines of Contract Management: Opportunity Costs and Public Service Contracting in Noncompetitive Markets" (with Jocelyn M. Johnston), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management in Boston, MA, November 4-6, 2010.
- "Digging More Deeply into Contracting Transaction Costs: The Impacts of "Managing" Public Service Provider Markets" (with Jocelyn M. Johnston), paper presented at the 6th Transatlantic Dialogue Conference in Siena Italy, June 24-26, 2010.
- "Contracting for Local Government Services in Noncompetitive Markets: Management Responses and Policy Implications" (with Amir Hefetz, Jocelyn M. Johnston, Mildred Warner), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management in Washington, DC, November 5-7, 2009.
- "Public Managers "Managing the Market": Surveying the Effects of Strategic Interventions in Public Service Markets" (with Jocelyn M. Johnston), paper presented at the Bi-Annual Public Management Research Conference in Columbus, OH, October 1-2, 2009.
- "American Exceptionalism, Human Resources Management, and the Contract State" (with Robert F. Durant and Jocelyn M. Johnston), paper presented at the Annual Meeting of the American Political Science Association in Toronto, ON, September 3-6, 2009.
- "Accountability and Discretion in Contract Implementation: Examining Public Managers' Differential Responses to Imposing Contract Sanctions," paper presented at the Annual SPA PhD Research Conference in Washington DC, May 8, 2009.
- "Public Service Contracting and Weak Competition: Assessing the Costs and Impacts of Strategies Used to "Manage" Provider Markets" (with Jocelyn M. Johnston), paper presented at the Annual National Conference of the Midwest Political Science Association in Chicago, IL, April 2-5, 2009.
- "Managing the Market:" Exploring the Effects of Noncompetitive Markets on Public Management" (with Jocelyn M. Johnston), paper presented at the Annual Conference of the American Society for Public Administration in Miami, FL, March 20-24, 2009.
- "Perceptions and Strategic Response: Government Contract Managers and the Challenge of Weak Vendor Competition" (with Jocelyn M. Johnston), paper presented at the Fall Research Conference of the Association for Public Policy Analysis and Management in Los Angeles, CA, November 6-8, 2008.
- "Chasing Competition: Examining the Effects of Noncompetitive Public Service Markets" (with Jocelyn M. Johnston), paper presented at the Annual Conference of the Association for Budgeting and Financial Management in Chicago, IL, October 22-25, 2008.
- "What Happens When Public Managers "Manage the Market?" Evidence and Implications" (with Jocelyn M. Johnston), paper presented at the Annual National Conference of the Midwest Political Science Association in Chicago, IL, April 3-6, 2008.
- "Municipal Wireless: Innovative Public Service Delivery," paper presented at the Annual Conference of the American Society for Public Administration in Dallas, TX, March 7, 2008.

"How Are Public Managers "Managing the Market?" Evidence and Implications" (with Jocelyn M. Johnston), paper presented at the Annual Conference of the Association for Public Policy Analysis and Management in Washington, DC, November 9, 2007.

"Municipal Wireless: Examining the Determinants of Public-Private Partnerships," paper presented at the Annual Conference of the Association for Budgeting and Financial Management in Washington, DC, October 26, 2007.

"Public Managers and "Managing the Market:" Evidence from the Front Lines of Contracting" (with Jocelyn M. Johnston), paper presented at the Bi-Annual Public Management Research Conference in Tucson, AZ, October 26, 2007.

# **TEACHING EXPERIENCE**

Associate Professor, John Glenn College of Public Affairs, The Ohio State University Federal Policy and Administration, PUBAFRS 7600: Autumn 2020

MPA-DC Capstone, PUBAFRS 7900: Spring 2021

Public Management Capstone: Strategy for Public Organizations, PUBAFRS 7940: Autumn 2017, Autumn 2018

Public Affairs Capstone, PUBAFRS 4011: Spring 2019

Public Management, PUBAFRS 3500: Spring 2018, Spring 2019

Contemporary Issues in Governance - Washington Academic Internship Program, PUBAFRS 4020: Summer 2018

Public Affairs Research Paper - Washington Academic Internship Program, PUBAFRS 4021: Summer 2018

Leadership in the Public and Nonprofit Sectors, PUBAFRS 2130: Autumn 2017

Assistant Professor, John Glenn College of Public Affairs, The Ohio State University

Public Management Capstone: Strategy for Public Organizations, PUBAFRS 7940: Autumn 2014, Spring 2015, Autumn 2015

Strategy for Public Organizations, PUBAFRS 812/7557: Autumn 2011, Spring 2013

Nonprofit Management and Governance, PUBAFRS 7553: Autumn 2012, Autumn 2013

Public Management, PUBAFRS 3500: Spring 2015, Spring 2016, Autumn 2016

Nonprofit Management and Governance, PUBAFRS 330/3140: Winter 2012, Autumn 2012, Spring 2013, Autumn 2013

Leadership in the Public and Nonprofit Sectors, PUBAFRS 290/2130: Winter 2012, Autumn 2014, Autumn 2015

Instructor, School of Public Affairs, American University

The Individual and The Organization, PUAD 653: Summer 2008, Spring 2009, Fall 2009, Spring 2010

Managing Nonprofit Organizations, PUAD 681: Spring 2011

Lecturer, School of Business, The George Washington University

Master of Science in Project Management Orientation: August 2006, January 2007, August 2007, January 2008

Teaching Assistant, School of Business, The George Washington University

Organizational Behavior Experiential Laboratory, BADM 66: Fall 2002, Spring 2003

#### STUDENT ADVISING

Dissertation Advisor, John Glenn College of Public Affairs, The Ohio State University

• Rebecca Smith

Dissertation Committee, John Glenn College of Public Affairs, The Ohio State University

- Angie Westover-Munoz
- Daniel Baker (completed 8-2020)
- Zhongnan Zhang (completed 6-2020)
- Kristin Harlow (completed 11-2018)

Undergraduate Honors Thesis Advisor, John Glenn College of Public Affairs, The Ohio State University

Sarah Hudacek

Undergraduate Honors Thesis/Research Distinction Committee, John Glenn College of Public Affairs, The Ohio State University

• Megan Simmons (Jill Clark, Advisor)

#### PROFESSIONAL SERVICE & ACTIVITIES

Member, Best Dissertation Award Committee, Public and Nonprofit Division, Academy of Management, 2021

Member, Best Dissertation Award Committee, Public Management Research Association, 2021

Editor-in-Chief, Journal of Strategic Contracting and Negotiation, 2017-2020

Panel Discussant, Equitable Procurement and Contract Management, 2020 Fall Research Conference, Association of Public Policy Analysis and Management, November 12, 2020.

Panel Chair, Markets for Public Services: Theory and Empirical Evidence, 2020 Fall Research Conference, Association of Public Policy Analysis and Management, November 12, 2020.

External reader, Zachary Bauer, Dissertation defense, "U.S. Immigration Enforcement Governance in an Intergovernmental and Intersectoral Context," School of Public Affairs, American University, 2020.

Chair, Herbert Kaufman Best Paper Committee, American Political Science Association, Public Administration Section, 2019.

Member, Program Committee, 2019 Public Management Research Conference

Board Member, Journal of Public Administration Research and Theory, since 2018

Co-chair, Doctoral Consortium, Public and Nonprofit Division, Academy of Management, 2018

Member, Nominating Committee, Public Management Research Association, 2017

Member, Program Committee, 2017 Public Management Research Conference

Founding Board Member, Perspectives on Public Management & Governance, Public Management Research Association, since 2016

Selection Committee, Paul A. Volcker Junior Scholar Research Grant, American Political Science Association Section on Public Administration, 2016

Invited participant, Academic Women in Public Administration, Inaugural Workshop, Evans School of Public Policy and Governance, University of Washington, 2016

Selection Committee, Best Dissertation Award, Academy of Management Public and Nonprofit Division, 2014

Selection Committee, Herbert A. Simon Book Award, American Political Science Association Section on Public Administration, 2013

Panel Chair, "Private Actors and Public Values: Street Level Behavior in a State of Agents," Association for Public Policy Analysis and Management, Baltimore, MD, November 2012

Executive Committee, American Political Science Association, Section on Public Administration, 2012-2014

External Referee, Charles Levine Doctoral Student Research Award, American University, School of Public Affairs, 2012

Selection Committee, Paul A. Volcker Junior Scholar Research Grant, American Political Science Association Section on Public Administration, 2011

Panel Chair, "Improved Methods for Financial Management," Annual Conference of the Association for Budgeting and Financial Management in Washington, DC, September 2009

Panel Chair, "Transforming of Service Through Technology," Annual Conference of the American Society for Public Administration in Dallas, TX, March 2008

Reviewer, Journal of Public Administration Research and Theory, Public Administration Review, Administration & Society, Perspectives on Public Management and Governance, Review of Public Personnel Administration, International Public Management Journal, The American Review of Public Administration, Public Administration

### **UNIVERSITY SERVICE**

# John Glenn College of Public Affairs:

Director, Washington Studies & Enarson Fellow, since 2019 Federal Policy and Management Graduate Certificate, Graduate Minor (2020-21)

Public Management Faculty Search Committee, 2020

Director, Undergraduate Studies, 2018-2019

Dean's Reappointment Review, John Glenn College of Public Affairs, 2017

Chair, Public Management Faculty Search Committee, 2017

Nonprofit Minor Committee, 2015-2017

Strategic Planning Committee, 2015

Public Management Faculty Search Committee, 2016

Doctoral Exam Committee, 9/2014-8/2015

Appointments, Promotion and Tenure Review Committee, 9/2014-2/2015

AmeriCorps Planning Grant Committee, 9/2014-3/2015

Master's Comprehensive Exam Committee, since 6/2014

Nonprofit Planning Committee, 9/2013-5/2015

Public Management Track Development Committee, 5/2013-4/2015

Public Finance Track Development Committee, 5/2013

Undergraduate Policy Paper Award Committee, since 9/2012 Committee Chair, 2013, 2014, 2015, 2016

Undergraduate Curriculum Committee, since 9/2012

Public Management Faculty Search Committee, 9/2012-5/2013

Robert W. Backoff Research Award Committee, 9/2011-5/2014

New courses developed for the Glenn College:

PUBARFS 7610 Follow the Money: Making Sense of the Federal Budget

PUBAFRS 7600 Federal Policy and Administration

PUBAFRS 7940 Capstone: Financial Management for Public, Nonprofit, and Health Organizations

PUBAFRS 5592 Marketing for Nonprofit and Public Organizations

PUBAFRS 3500 Public Management

PUBAFRS 4510 Law and Public Affairs

# The Ohio State University:

Presenter, Research and Innovation Series: Smart Cities, Ohio State University & Smart Columbus, 10/2018

Smart Campus Faculty Engagement Group, 2018-2019

Reviewer, President's Postdoctoral Scholars Program, 2018

Grant reviewer, 2016 Impact Grant Review Committee, Office of Outreach and Engagement, 3/2016

Student Organization Advising

Co-advisor, Design for American, 2015-2016 Co-advisor, Buckeyes Against Hunger, 2015-2016 Co-advisor, Dollars4Change, 2013-2018

COMPAS Public/Private 2013-14 Planning Committee, 12/2012-12/2013

Denman Undergraduate Research Forum Judge, 5/2012, 4/2014, 2018

Graduate Faculty Representative, The Graduate School Terra Vajcner, Doctoral Dissertation, 11/2015 Jennifer VanDerHeide, Doctoral Dissertation, 6/2014 Yim Lam Lee, Doctoral Dissertation, 5/2012

Nonprofit Advisory Group, Outreach and Engagement, 2011-2013

## **INVITED TESTIMONY & PRESENTATIONS**

Department of Public Administration and Policy Research Seminar, School of Public Affairs, American University. "Collaboration Strategies for Implementing Cross-System Interventions. March 23, 2021. Washington, DC.

Mid-Tier Advocacy. "10th Anniversary, Business Insider Webinar." November 18, 2020. Washington, DC.

Mid-Tier Advocacy. "Examining Set Aside Policies and Growth of Small and Mid-sized Federal Suppliers," December 7, 2018, Tysons Corner, VA.

U.S. House of Representatives, Committee on Small Business, "Roundtable: Leaving the Nest: Challenges Facing Advanced-Small Businesses," November 14, 2017.

# **MEDIA**

Law360. January 27, 2020. Daniel Wilson. "Federal Contracting Policy Leaves Mid-Sized Cos. In A Bind." https://www.law360.com/articles/1236257/federal-contracting-policy-leaves-mid-sized-cos-in-a-bind

Stateline, The Pew Charitable Trusts. August 5, 2014. Jenni Bergal. "Policing Private Contractors is Challenge for States." http://www.pewtrusts.org/en/research-and-analysis/blogs/stateline/2014/08/05/policing-private-contractors-is-challenge-for-states

Dayton Daily News. July 28, 2012. Andrew Tobias. "Charity Accused of Misspending \$1.7M Had Red Flags." http://www.daytondailynews.com/news/news/charity-accused-of-misspending-17m-had-red-flags/nP5Hs/

# **COMMUNITY SERVICE**

Smart Columbus, Technical Working Group Policy Committee, 2018-2019

Panelist, Lean Six Sigma Roundtable, LeanOhio, Ohio Department of Administrative Services, 10/2015

Plenary Moderator, Finding Your Policy Niche: Becoming the Expert You Want to Be, 2013 Glenn School Leadership Forum, 9/2013

Focus Group Facilitator, Central Ohio Organization of Public Purchasers-NIGP, Strategy Development, 6/2013

## **MEMBERSHIPS & CREDENTIALS**

Member, Academy of Management Public and Nonprofit Division

Member, Public Management Research Association

Member, American Political Science Association Public Administration Section

Member, Association for Public Policy Analysis and Management

Member, Project Management Institute Certified Project Management Professional (PMP), since 2004